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Workforce Transformation and Sustainable Economic Growth: AI Adoption by the Teaching Fraternity in Chennai

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Peer Review Information	Abstract
<p><i>Submission: 10 Feb 2026</i></p> <p><i>Revision: 22 Feb 2026</i></p> <p><i>Acceptance: 03 March 2026</i></p> <p>Keywords</p> <p><i>Artificial Intelligence; Teaching; Pedagogy; Workforce Transformation; Sustainable Economic Growth.</i></p>	<p>The increasing integration of Artificial Intelligence into the teaching profession has significant ramifications in terms of workforce transformation and sustainable economic growth in alignment with Sustainable Development Goal 8. The study examines the adoption of AI by teaching faculties and thereby shaping the skills required for future and enhancing employability. The study was conducted based on the structured questionnaire data collected exclusively from professors, teachers and other teaching fraternity thereby assessing their perceptions, readiness and engagement with AI enabled teaching practices. The findings highlight the increasing role of faculties in aligning AI integrated academic pedagogy in alignment with evolving employment demands along with a need for support from institutions and government. Overall, the research dwells into the role of AI pedagogy in Sustainable Economic Growth & Workforce Transformation.</p>

Introduction

Artificial Intelligence (AI) has transcended its origins in research laboratories and technology firms, now permeating daily life and shaping the ways individuals learn, work, and interact. AI is progressively transforming the education sector by implementing tools that facilitate personalized learning, automate assessments, and enable digital content creation. Simultaneously, workplaces are experiencing swift transformation, necessitating new competencies such as digital literacy, analytical reasoning, and adaptability. In this context, the attainment of Sustainable Development Goal 8 (SDG 8) – Sustainable Economic Growth and Decent Work – is significantly contingent upon the efficacy of education systems in equipping individuals for the future labor market.

Educators play a pivotal role in this transformation. As educators and mentors, they are essential in converting technological innovations into significant learning experiences.

The adoption and effective utilization of AI-based tools by educators enhance classroom engagement and assist students in developing competencies pertinent to an AI-driven economy. The manner in which educators perceive and incorporate AI into their instructional methodologies can directly impact workforce preparedness and sustained economic advancement.

In a vibrant city such as Chennai, recognized as both an educational nexus and an emerging economic center, teachers' exposure to AI-enabled technologies is on the rise. The degree of awareness, confidence, and readiness to utilize these tools varies among individuals and institutions. Certain educators perceive AI as a catalyst for innovation and enhancement of learning outcomes, whereas others exercise caution due to apprehensions regarding ethics, data privacy, and the evolving function of teachers in an automated context. These varying perceptions underscore the necessity of

comprehending how the educational community is adjusting to this digital transition.

This study investigates AI adoption among educators in Chennai and analyzes its impact on workforce transformation and sustainable economic development. The study aims to demonstrate how AI-enhanced teaching can connect education with the future workforce by emphasizing the experiences and preparedness of educators, thereby fostering a skilled, adaptable, and economically productive society.

Review of Literature

Chou et al. (2025) examined the factors influencing the adoption of AI-assisted teaching among higher education instructors using structural equation modeling. The study demonstrated that the recognition of organizational innovation and the intention to innovate significantly affect faculty readiness to integrate AI into pedagogy. Institutional support is a important factor that impacts AI-assisted teaching practices. Teachers were more likely to adopt new ideas because they were motivated and had a positive attitude toward them. The results show how important it is for teachers to make sure that AI-powered education is useful for the future workforce. This backs up the idea that teaching with AI can help change the workforce and lead to long-term economic growth under SDG 8.

Deckker et al. (2025) performed a narrative review regarding the role of AI as a link between education and employment in the digital era. The study highlighted AI's significance in personalized learning, career guidance, skill enhancement, and institutional transformation. It said that AI-enabled teaching helps students learn skills that will help them get ready for the future and make it easier for them to find work. The authors also talked about how important it is to use AI in a fair and moral way to keep digital inequalities from getting worse. AI was found to make people more likely to get jobs by making sure that what they learn in school matches what employers want. The study emphasizes the critical role of educators and institutions in leveraging AI for sustainable workforce development. These ideas go along with SDG 8 because they link AI-driven education to changes in the job market and economic growth.

Viberg et al. (2025) examined educators' trust in AI-enhanced educational technologies across six countries and identified key factors influencing their adoption. The study demonstrated that AI self-efficacy and understanding significantly augment perceived benefits and reduce concerns, thereby bolstering confidence in AI-driven educational tools. It was

also shown that cultural values and the national context affected how willing teachers were to use AI in the classroom. Trust was strongly linked to how useful, reliable, and helpful people thought it was for learning. The results show that faculty readiness and confidence are very important for using AI well. This shows how important teachers are for using technology to change the way people work. According to SDG 8, trust-based systems help the economy grow in a way that lasts by improving human capital.

Karimov et al. (2024) examined the integration of AI tools by teachers, evaluating their motivations, challenges, requisite skills, and ethical implications. The study showed that teachers want to use AI to get students more involved, make learning more personal, and make their jobs easier. But there are big problems at the school, like not enough training, not enough digital skills, not enough money, and too much red tape. Teachers said that to use AI in the classroom well, they needed to know how to use technology, be aware of ethics, and be familiar with AI. People also talked about ethical issues, such as data privacy, bias, and depending too much on AI. The results show how important it is to make policies and support professional development for the long-term use of AI. This is in line with the changes in the workforce because it helps teachers get better at using technology for teaching that is ready for the future.

Wang et al. (2021) investigated the implementation of AI-driven applications by educators in higher education using the Technology Acceptance Model, integrating extensions of self-efficacy and anxiety. The study demonstrated that perceived usefulness, perceived ease of use, and attitude significantly influenced teachers' behavioral intention to employ AI tools. Self-efficacy increased teachers' confidence and reduced anxiety about integrating AI. The most important factor in whether or not people would use AI was their attitude toward it. The findings indicate that faculty preparedness and institutional training are crucial for the effective implementation of AI-enabled teaching. The study underscores the importance of AI-assisted teaching in enhancing instructional efficacy and developing future-ready human capital. These findings support the objective of SDG 8 to transform the workforce and foster sustainable economic growth.

Objectives of the Study

- To examine the role of AI adoption by the teaching fraternity in driving workforce transformation and sustainable economic growth in Chennai.

- To suggest measures for enhancing effective and ethical adoption of AI among the teaching fraternity for future workforce development.

Research Methodology

Research Design

The research employs a descriptive and analytical framework to investigate the impact of AI adoption among educators on workforce transformation and sustainable economic growth in Chennai. A quantitative methodology is employed to facilitate the systematic assessment of educators' perceptions, preparedness, and attitudes regarding the integration of AI in education and its ramifications for future workforce development.

Population and Sample

The population for the study comprises teachers from schools, colleges, and other educational institutions in Chennai. A sample size of 100 respondents was selected, representing the teaching fraternity across different levels of education and disciplines. The sample was chosen using a convenience sampling technique, considering accessibility and willingness of teachers to participate in the survey.

Data Collection Method

Primary data was collected through a structured questionnaire designed on a five-point Likert scale ranging from Strongly Agree to Strongly Disagree. The questionnaire assessed variables such as:

- Awareness and usage of AI tools in teaching
- Digital readiness and confidence of teachers
- Perceived impact of AI on student skill development and employability
- Role of AI in preparing students for future workforce requirements
- Institutional support and ethical concerns related to AI adoption

The questionnaire was administered both online and offline to ensure wider coverage of teachers in Chennai.

Variables of the Study

- **Independent Variable:** AI adoption by the teaching fraternity
- **Dependent Variables:** Workforce transformation and sustainable economic growth
- **Control Variables:** Age, gender, and type of institution

Tools for Data Analysis

The collected data was analyzed using the following statistical tools:

- Percentage analysis
- Mean and standard deviation

- Chi-square test
- Correlation analysis

These tools were used to study the demographic profile, measure central tendency and dispersion, test associations between variables, and examine relationships among AI adoption factors.

Ethical Considerations

Participation in the study was voluntary, and respondents were assured of confidentiality and anonymity. The data collected was used strictly for academic purposes.

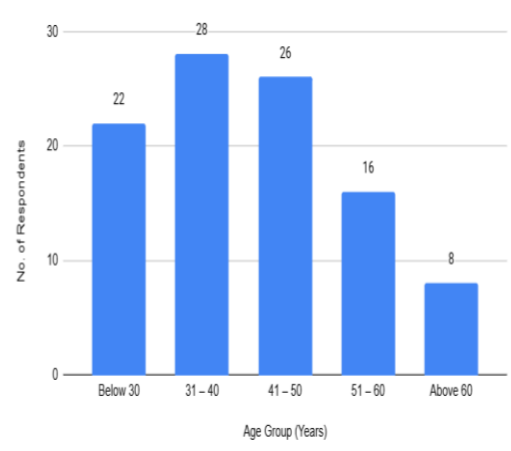
Data Analysis & Interpretation

Percentage Analysis

Percentage analysis has been used to study the demographic profile of the respondents. It helps in understanding the distribution of teachers based on age, gender, and type of institution, which provides a clear background of the sample selected for the study.

Table 1: Distribution of Respondents based on Age Group

Age Group (Years)	Number of Respondents	Percentage (%)
Below 30	22	22.0
31 – 40	28	28.0
41 – 50	26	26.0
51 – 60	16	16.0
Above 60	8	8.0
Total	100	100



Interpretation:

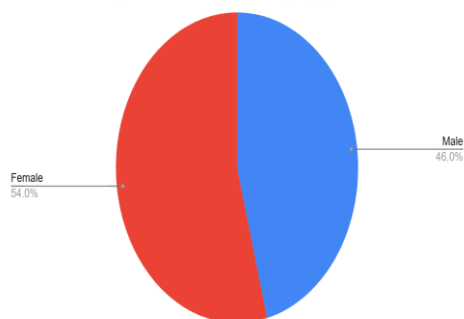
It is observed that the majority of the respondents (28%) belong to the age group of

31–40 years, followed by 41–50 years (26%). This indicates that most of the teaching fraternity are in their mid-career stage, which is significant for understanding their adaptability towards AI-based teaching practices.

Table 2: Distribution of Respondents based on Gender

Gender	Number of Respondents	Percentage (%)
Male	46	46.0
Female	54	54.0
Total	100	100

Number of Respondents and Percentage (%)



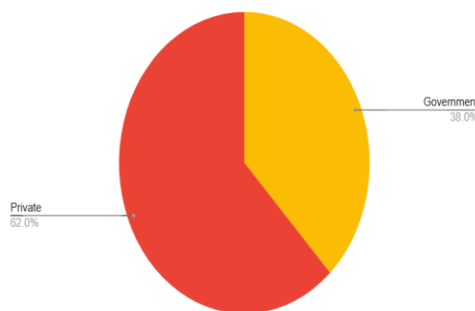
Interpretation:

The table shows that 54% of the respondents are female and 46% are male, indicating a fairly balanced gender representation among the teaching fraternity in Chennai.

Table 3: Distribution of Respondents based on Type of Institution

Type of Institution	Number of Respondents	Percentage (%)
Government	38	38.0
Private	62	62.0
Total	100	100

Number of Respondents and Percentage (%)



Interpretation:

It is evident that a majority of the respondents (62%) are from private institutions, while 38% are from government institutions. This reflects higher participation from private sector teachers in the study, which may influence perceptions regarding technology adoption and institutional support.

Mean and Standard Deviation Analysis

Mean and standard deviation are used to analyse the central tendency and variability of responses relating to AI adoption by the teaching fraternity. This analysis helps in understanding the overall level of agreement, consistency, and dispersion of opinions regarding digital literacy, institutional support, ethical concerns, and the role of AI in workforce transformation and sustainable economic growth.

Table 4: Descriptive Statistics (Mean & Standard Deviation)

Variable	Mean	Standard Deviation	Interpretation
AI Digital Literacy	3.07	1.40	Moderate level of AI skills among teachers
AI Prepares Students for Workforce	2.93	1.44	Neutral to slightly positive perception
AI Enhances Employability	2.86	1.37	Moderate belief in employability impact
Faculty Openness to AI	2.98	1.46	Moderate openness toward AI adoption
Institutional Support for AI	3.01	1.48	Average level of institutional support
AI Ethical Concerns	3.26	1.47	High awareness of ethical issues

Interpretation:

Overall, the mean values around 3 show that teachers generally have a neutral-to-positive attitude toward using AI. This suggests that they are ready to use it, but they also need more training and policy support.

Chi-Square Test

The Chi-square test is a statistical method for determining if there is a meaningful relationship between two categorical variables. In this study, the test was utilized to determine if demographic factors such as gender, age, and type of institution significantly correlate with AI adoption among educators in Chennai. The significance level is set at 0.05, and the hypotheses are tested in accordance.

Hypothesis I

Null Hypothesis (H₀):

There is no significant relationship between Gender and AI adoption by the teaching fraternity in Chennai.

Alternative Hypothesis (H₁):

There is a significant relationship between Gender and AI adoption by the teaching fraternity in Chennai.

Table 5: Chi-Square Test for Significant Relationship between Gender and AI Adoption Factors

Factors of AI Adoption	Chi-Square Value	P-Value
AI Digital Literacy	1.84	0.40
Faculty Openness to AI	2.11	0.35
Institutional Support	1.67	0.43
Perceived Workforce Readiness	2.95	0.23
Ethical Concerns	0.98	0.61

(Significance level = 0.05)

Interpretation

Chi-square test has been applied to examine whether there is a significant association between gender and factors related to AI adoption by the teaching fraternity. From the above table, it is observed that the calculated p-values for all the selected factors are greater than the table value of 0.05. Hence, the null hypothesis

is accepted and the alternative hypothesis is rejected. This indicates that there is no significant difference between male and female teachers with respect to their perception and adoption of AI in teaching. Therefore, gender does not significantly influence AI adoption and workforce transformation in the present study.

Hypothesis II – Age and AI Adoption

Null Hypothesis (H₀):

There is no significant relationship between Age of the respondents and AI adoption by the teaching fraternity in Chennai.

Alternative Hypothesis (H₁):

There is a significant relationship between Age of the respondents and AI adoption by the teaching fraternity in Chennai.

Table 6: Chi-Square Test for Significant Relationship between Age and AI Adoption Factors

Factors of AI Adoption	Chi-Square Value	P-Value
AI Digital Literacy	8.214	0.414
Faculty Openness to AI	9.326	0.316
Institutional Support for AI	10.547	0.228
Perceived Workforce Readiness	7.893	0.543
Ethical Concerns in AI	6.175	0.628

(Level of Significance = 0.05)

Interpretation

Chi-square test has been applied to examine the association between age of the respondents and factors related to AI adoption by the teaching fraternity. From the above table, it is observed that the calculated p-values for all the selected factors are greater than the table value of 0.05. Hence, the null hypothesis is accepted and the alternative hypothesis is rejected. This indicates that there is no significant relationship between age and AI adoption among the teaching fraternity in Chennai. Therefore, teachers belonging to different age groups do not differ significantly in their perception and adoption of AI for teaching and workforce transformation.

Hypothesis III – Type of Institution and AI Adoption

Null Hypothesis (H₀):

There is no significant relationship between the Type of Institution (Government and Private)

and AI adoption by the teaching fraternity in Chennai.

Alternative Hypothesis (H₁):

There is a significant relationship between the Type of Institution and AI adoption by the teaching fraternity in Chennai.

Table 7: Chi-Square Test for Significant Relationship between Type of Institution and AI Adoption Factors

Factors of AI Adoption	Chi-Square Value	P-Value
AI Digital Literacy	2.864	0.239
Faculty Openness to AI	3.127	0.209
Institutional Support for AI	4.518	0.105
Perceived Workforce Readiness	2.645	0.267
Ethical Concerns in AI	1.978	0.372

(Level of Significance = 0.05)

Interpretation

The Chi-square test has been applied to examine whether there is a significant association between the type of institution and AI adoption by the teaching fraternity. From the above table, it is observed that the calculated p-values for all the selected factors are greater than 0.05. Hence, the null hypothesis is accepted and the alternative hypothesis is rejected. This indicates that there is no significant difference between teachers from government and private institutions with regard to their perception and adoption of AI in teaching. Therefore, the type of

institution does not significantly influence AI adoption and its role in workforce transformation and sustainable economic growth in Chennai.

Correlation Analysis

Correlation is a statistical technique used to examine the degree of relationship between two variables. In the present study, a correlation matrix has been constructed to analyse the interrelationship among the factors related to AI adoption by the teaching fraternity and its role in workforce transformation and sustainable economic growth.

Table 8: Correlation Matrix of AI Adoption Factors

Variables	Digital Literacy	Openness	Institutional Support	Workforce Readiness	Employability	Ethical Concerns
Digital Literacy	1.000					
Openness	0.21	1.000				
Institutional Support	0.18	0.27	1.000			
Workforce Readiness	0.16	0.19	0.22	1.000		
Employability	0.15	0.17	0.20	0.24	1.000	
Ethical Concerns	0.08	0.06	0.09	0.07	0.05	1.000

(Correlation is significant at 0.05 level)

Interpretation

The correlation matrix indicates that all the variables are positively related to one another, though the relationships are weak to moderate in nature. The highest correlation is observed between institutional support and faculty openness to AI, followed by the relationship between workforce readiness and employability. Since none of the correlation values exceed 0.60, it is inferred that there is no problem of multicollinearity and that the variables are independent but meaningfully related. This suggests that AI digital literacy, institutional support, and faculty openness collectively contribute to workforce transformation and sustainable economic growth.

Conclusion

The findings of the study reveal that the teaching fraternity in Chennai exhibits a generally neutral-to-positive attitude toward the adoption of Artificial Intelligence in education. The results of the percentage analysis and mean scores indicate that teachers possess a moderate level of digital literacy and openness to AI, reflecting an emerging readiness to integrate technology into teaching practices. However, this also suggests that while awareness of AI and its benefits exists, there is considerable scope for improving practical competence through structured training and continuous professional development.

The correlation and Chi-square analyses further show that demographic factors such as age, gender, and type of institution do not significantly influence teachers' perceptions of AI adoption, indicating a broadly uniform outlook toward AI across different categories of the teaching fraternity. The positive association between AI digital literacy, faculty openness, and institutional support highlights the importance of organizational encouragement and capacity-building initiatives in promoting effective use of AI-enabled tools. Teachers who are more confident in their digital skills tend to be more receptive to AI integration and its potential to enhance learning outcomes.

Moderate agreement regarding AI's role in enhancing employability and workforce readiness emphasizes the relevance of AI-integrated pedagogy in developing future-oriented skills such as critical thinking, adaptability, and technological competence. These skills are essential for workforce transformation and align with the objectives of Sustainable Development Goal 8, which advocates sustainable economic growth through the development of skilled human capital.

At the same time, the presence of ethical concerns among respondents points to an increasing awareness of issues related to data privacy, algorithmic bias, and the changing role of teachers in an AI-supported educational environment. This underlines the need for clear institutional policies, ethical guidelines, and responsible implementation frameworks to ensure that AI adoption in education remains inclusive and sustainable.

In conclusion, the study affirms that AI adoption by the teaching fraternity in Chennai has significant potential to contribute to workforce transformation and sustainable economic growth. While the current level of readiness is moderate, targeted measures such as digital skill enhancement programs, institutional support mechanisms, and ethical governance structures are essential to strengthen effective and responsible use of AI in teaching. In line with the second objective of the study, it is suggested that continuous training, policy support, and awareness initiatives be undertaken to facilitate the ethical and efficient adoption of AI, thereby enabling educators to prepare a future-ready workforce and support long-term economic development under SDG 8.

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